

)*%"-,-(%/%"\$0!
!9)?7)+2.-!*+2-C3!2-!+1'!)*)!.!8'3')*=1!C'-!*))??4!*/?'=+!+1'!)=7?+4!,',K'*S3!*'3')*=1!
(*.>7=+292+4! 2,()=+F!!8'3')*=1]3=1.?)*?4!(*.>7=+292+4!31.7?>!C'-*)??4!K!=.,,-37*)+!:2+1!+1'
(*.(*+2.-!.!/)=7?+4!>7+2'3!;'FCF!(*=!-+!.!/+2,'!2-!: *P?.><!)332C->!2-!+1!*'3')*=1!=)+'C.*4F!!61'
/)=7?+4!,',K'*!31.7?>!(*.92>!)!K*2'!/-)**)+29'!>'3=*2K2-C!*'3')*=1!(*.>7=3!)->!+1'2*!2,(.*+)-='H!
(FT!.!U!

)"**+%"*,-(1%,\$0*23
61'!>()'**+-+!*'.C-2`'3!+1)+!+')=12-C!O('*/.*,)='Q!23!,7?+2>2,'-32.-)?H!+1)+!'N='??'-='!2-!

○ #+7>'-+!*)+2-C3!)->].!*-)**) +29'!37CC'3+2-C!)9'*)C'!)=='332K2?2+4]*'3(-.3292+4!+.!)->!//=+29'
 =.,,7-2=)+2.-!:2+1!3+7>'-+3
 ○ M"+3!,2-2,7,!N('=+)+2.-3!/.!)++'->2-C!+.!/">K)=P!/*.,!3+7>'-+3H!K7+!:2+1.7+!37K3+)-+29'
 =.7*3!*'9232.-3!)->].!*!)->!*+2=7?)+'>!(?)!-+!.!)33'33!+1'2,()=+!.!/+1.3'!=1)-C'3
 ¥ \$)=7?+4!-)**) +29'!*/?'=+2-C!3+7>'-+!'-C)C',-'-+!+1)+!, "+3!,2-2,7,!N('=+)+2.-3

?#%(@#+=%%+\$+3+1#.():A<
 ¥ #+7>'-+!9)?7)+2.-!*)+2-C3!(*'>,2-)-+?4!)->!=.-323+-+?4!K'?..!+1'>()'*+,'-+!)9'*)C'3!:2 +1
 -.!*)3.-)K? '!-)**)+29'!N(?)-)+2.-!+,!2+2C)+!.!*!=.-+'N+7)?2'!+1',F
 ¥ [C-.*2-C!>/2=2'-=2'3!2-!N23+2-C!=3'*3'
 ¥ @?'..!)9'*)C'!(*/.*,-='12-!)=2?2+)+2-C!3+7>'-+!37==33H!'-C)C',-'-+H!,'-+.*2-CH
 (*./'322.-)?!>'9'?.(',-+H!)->!)>9232-CH!:12=1!,)4!K'!*/?'=+'>!2-R
 ○ #+7>'-+!*)+2-C3!)->].!*-)**) +29'!37CC'3+2-C!K'?..!)9'*)C'!)=='332K2?2+4]*'3(-.3292+4!+.!)-
 '/=+29'!=.,,7-2=)+2.-!:2+1!3+7>'-+3
 ○ \$)?2?2-C!+!.!"+,2-2,7,!N('=+)+2.-3!2+12-!+1'>()'*+,'-+!.!)++'->2-C!+.!/">K)=P!/*.,
 3+7>'-+3!.!*!/">K)=P!/*.,!)-7)?!*'92':3
 ¥ \$)=7?+4!-)**) +29'!*/?'=+2-C!K'?..!)9'*)C'!3+7>'-+!'-C)C',-'-+!+1)+!/)2?3!+!.,"+!,2-2,7,
 'N('=+)+2.-3!2+12-!+1'>()'*+,'-+

4.(3+1(*3\$+#"B)!C<
 ¥ J.!=?)*!92>'-='!./!)>'L7)+'!+')=12-C!(*/.*,-='!)->].!*!//=+29'-33!)+!+1'!?'9'?!'N('=+>
 /.*!+1'!*)-P!/*!,.*!+1)-+!.!4')*3F
 ¥ [C-.*2-C!>/2=2'-=2'3!2-!N23+2-C!=.7*3'3Z!-!.!//.*+3!+!.2,(*.9'
 ¥ #4??)K2!/)2?!+!.!.??.:!*'L72*!>"#\$!+',(?)+'!*'L72*!',-+3!.*,2332-C!=*2+2=)?!2-./.,)+2.-
 ¥ 0?)*!92>'-='!+1)+!/) =7?+4!,K'*!23!2-)==332K?!)>I-.-%3(-.329!+!.!3+7>'-+3

