

## **RDL 2 Form:**

environment. In this way USF, through its ROTC programs, plays a significant role in modeling and in the education/development of student leaders who, in turn, experience and understand the unique challenges associated with leading service members in a “joint and multinational” strategic military environment as they train to become skilled Officers in the Nation’s Armed Services.

**Structure:**

The Reserve Officer Training Corps (ROTC) has witnessed significant expansion at the University of South Florida since the establishment of Army (1967), Navy (2002), and Air Force (1981) units. The ROTC Program is academically housed in Undergraduate Studies along with the University’s well-regarded interdisciplinary program in *Leadership Studies*.

**Programs:**

*The Joint Military Science Leadership Center* has a multi-dimensional curriculum model (in progress) that provides participants with direct access to:

- I. *A Leadership Lecture Series* delivered by distinguished national and international speakers drawn from academe, the proximally strategic joint commands of SOCOM and CENTCOM, and the broader public and private sectors including business, military, political, and religious leaders.
- II. *A Leadership Scholar-in-Residence Program* that offers one-on-one mentoring, unique tutorial and group learning environments
- III. An opportunity to enroll in certificate and diploma programs (at both the undergraduate and graduate levels) that build upon the existing strengths of University curricula delivered by the joint services and various academic departments/colleges across four campuses of USF. The existing innovative curriculum includes modules in leadership theory for change; leadership and decision-making in complex organizations; ethics, power, and moral reasoning; public relations, communication and leadership, as well as leadership and behavioral science.
- IV. Participation in the University of South Florida’s proven Military, Business, Community, and Education Leadership internship programs together with the Legislative internship program.

**Needs:**

Strengthening *The Joint Military Science Leadership Center* at the University of South Florida will be accomplished through full implementation of the *Leadership Lecture Series*, the *Leadership Scholar-in-Residence Program*, and *Internship Programs*, together with enhancement of technology access and videoconferencing capabilities.

A high quality leadership curriculum and its associated faculty can provide the foundation for a quality joint strategic military leadership education at USF. The

key element missing at USF is a “joint-service” facility (The Joint Military Science Leadership Center) and physical environment necessary to meet this obligation. We seek approval for the construction of a multi-purpose facility (75,000 sq. ft.) within the USF campus equipped as follows:

1. Technologically current classrooms
2. Ample office space with a floor dedicated to each ROTC Program
3. A cadet laboratory on each floor; a fully equipped gym with weight room, lockers space to accommodate 300 students
4. An indoor drill (joint multi-purpose) hall
5. A Joint library
6. A joint service multi-purpose auditorium (lecture hall with stage) to seat 300 people with technological advanced instructional equipment
7. A computer lab with 50 computer stations
8. Telecommunications and teleconference meeting and instructional rooms
9. An arms room to accommodate individual and crew-served weapons
10. An indoor 50 meter range
11. A dining room
12. A secure briefing area for classified briefings and lectures
13. Storage space
14. Parking facility
15. Informal social gathering spaces to create an “atmosphere” of collegiality and Joint military leadership development.

Based upon an initial grant of \$6M from the Federal Government, of which \$5M has been designated for the addition of a new facility and/or remodeling/addition of an existing facility, we request approval for the first phase of construction of this facility in order to house the 3 Reserve Officer Training Corps (ROTC) Programs and The JMSLC (total: ~25,000 gsf with a net of 17,500 sq. ft.).

3. Physical Boundaries (graphics) SEE SKETCH

4. Acreage:0.8

5. Net square footage: 17,500 sq. ft.

6. Gross square footage: 25,000 sq. ft.

7. Funding Source: Federal Government Grant through US Navy

8. Construction budget: \$3.7 Million

9. Project budget: \$5Million

10. Scope of Project: Design and construction of the Joint Military Science Leadership Center.

11. Impact to Campus Master Plan: Addition/expansion may have to complete an amendment to Campus Master Plan.

12. Maintenance requirements and funding source for maintenance: Utilities, maintenance, and housekeeping support for a total of ~25,000 gsf. Paid from the operating funds in the Grant.

for the new facility will be approximately 90 tons per phase for a total load of 270 tons. The heating load is approximately 500,000 BTU per phase with a total load of 1.5 Million BTU. It is anticipated Phase I can be accommodated by the existing chilled water system. Phase II and III will require an upgrade to the chilled water line size at the chiller plant pump house

A 10" chilled water line and a 8" hot water line run north/south along Maple Drive approximately 8' below grade. A 10" chilled water line and a 8" hot water line run east/west on the north side of the existing PUD Building approximately 4' below grade. Service to the new ROTC/JMSLC Build